

Form No. INC-33

e-MOA (e-Memorandum of Association)

[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013]]



Form language

English

Hindi

Refer instruction kit for filing the form.

All fields marked in * are mandatory

* Table applicable to company as notified under schedule I of the Companies Act, 2013

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL

D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL

E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

Table A/B/C/D/E

1 The name of the company is

SUBAM PAPERS LIMITED

2 The registered office of the company will be situated in the State of

Tamil Nadu

3 (a) The objects to be pursued by the company on its incorporation are:

1.To carry on the business of manufacturers, importers, exporters and dealers in all kinds and classes of paper, board, corrugated board, corrugating medium and pulp including writing paper, printing, absorbent paper, newsprint paper, wrapping paper, tissue paper, cover paper, blotting paper, filter paper, brown or buff paper, cartridge paper, cloth lines paper, azure laid and wove paper, cream laid and wove paper, grease proof paper, gummed paper, handmade paper, parchment paper, drawing paper, kraft paper, manila paper, envelope paper, tracing paper, vellum paper, water proof paper, carbon paper, sensitized paper, chemically treated paper, paste board, duplex and triplex board, hard board, plywood board, post cards, visiting cards, soda pulp, mechanical pulp, sulphite pulp, semi chemical pulp and all kindsof articles in the manufacture of which in any form paper, board, or pulp is used and also to deal in or manufacture any other articles or things of a character similar or analogous to the foregoing.2.To carry on the business of manufacturers, importers, exporters and dealers in all kinds and classes of paper cones, paper tubes, cheese tubes and all other kinds of paper materials used for packaging.

(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are

1.To purchase, acquire, take over and avail plants, machineries, accessories, parts, spares, tools, jigs, dies, patents, designs, drawings, rights, privileges,

trademark, goodwill, technical assistance and services of all kinds to carry on or fulfill the objects of the Company.2.To acquire in India or elsewhere by purchase, lease or otherwise for the purposes of the Company any real or personal, immovable or movable property, rights or privileges, including land, buildings, rights of way, easements, licenses, concessions and privileges, patents, patents rights, trade marks, good-will, machinery, rolling stock, plant, utensils, accessories and stock-in-trade.3.To build, alter, construct and maintain any mills, factories warehouses, chawls dwellings, reservoirs, tanks, roads, railways or other buildings or works necessary for the purpose of the company.4.To join, collaborate, amalgamate, enter into partnership of any arrangement whether terminable or otherwise, for sharing profit, union of interest, joint venture, reciprocal concessions, co-operation or otherwise, with any person or persons, firm, association, Company or corporation, foreign or Indian to carry on, about to carry on or engaged in or about to engage in any business or transaction which the Company is authorized to carry on.5.To acquire, import, export, buy, sell, let on hire, exchange, alter, improve, manipulate or otherwise deal in or distribute all kinds of plants, machineries, machine parts, tools, hardware, mill stores, apparatus, utensils, chemicals, raw materials, and substances necessary or convenient for carrying on any of the above specified business.6.To acquire building materials such lime, stone, timber, tiles, bricks and all other accessories of building construction which the company may think fit and utilize such materials in its own construction.7.To buy, hire, take on lease, or otherwise, obtain, acquire, improve, develop, cultivate, manage, administer, work, exchange, sell, surrender, mortgage, charge, hypothecate, convert, turn to account or otherwise dispose of or deal in any movable or immovable property or properties and/or privileges, of any kind whatsoever.8.To have branches, all over India and/or anywhere else in the world and to appoint branch managers and branch staff and to send out agents, officers and employees all over such branches.9.To appoint agents and co-agents, factors, brokers, auctioneers, and to be represented by such agents in India or anywhere else in the world.10.To search for and to purchase or otherwise acquire from any Government, State or authority, any concession, grants, decrees, rights, powers and privileges whatsoever which may seem to the company capable of being turned to account, and to work, develop, carry out, exercise and turn to account, the same.11.To make advances upon or for the purchase of raw materials, goods, machinery stores or other articles required for the purposes of the company in such manner as the Directors of the company may deem expedient.12.To establish and to maintain places of business and agencies in any part of the world of the conduct of the company?s business, or for the sale of any materials or things for the time-being at the disposal of the Company

for sale, and to advertise and adopt means of making known, all or any of the manufactured products or goods of the company, or any articles goods traded or dealt in by the company, in any way that may be thought advisable, including the posting of bills in relating thereto and the issue of circulars, books, pamphlets and price lists, and the conducting of competitions and the giving of prizes, rewards and donations, but not to any political parties.13.To undertake, do carry on and transact all kinds of agency business and to act as brokers, commission agents, factors, auctioneers, del credere agents and to have power to appoint such sub-agents as may be necessary or desirable to act as purchasing and selling agents of all kinds.14.To invest in, acquire, hold and deal in shares, stocks, debentures, debenture stocks, bonds, negotiable instruments, obligations and securities issue or guaranteed by any company or co-operative society, constituted or carrying on business in India or elsewhere and debentures, debenture-stocks, bonds, obligations and securities issued or guaranteed by any Government, Sovereign Ruler, Commissioners, Public Body or Authority, Supreme, Municipal, Local or otherwise whether in India or abroad and to vary any such investments in such manner as the directors of the Company may from time to time determine provided that the investments are made out of surplus funds.15.To engage, employ, maintain, and dismiss agents, managers, superintendents, assistants, clerks, workers and other servants and laborers and to remunerate any such persons or individuals at such rate as shall be thought fit and to grant pensions or gratuities to any persons or individuals, or the widow or children of such persons or individuals and generally to provide for the welfare of all employees.16.To acquire, undertake or have an interest in the whole or any party of the business, property and liabilities of any persons or company carrying on any business or undertaking which the company is authorized to carry on or capable or being conducted so as to be of benefit and advantage to the company or possessed of property suitable for the purpose of this company.17.To borrow, raise or secure the payment of money in such manner as the company shall think fit, and in particular by the issue of debentures or debenture stock, perpetual or otherwise charges upon all or any of the company?s property both present and future including its uncalled capital, and to purchase, redeem or to pay off any such securities.18.To apply for, purchase or otherwise acquire and obtain any patents, brevet d? invention,licenses, permissions, concessions, processes and the like conferring any exclusive or limited right either in point of time of otherwise to use the same or any secret or other information as to any invention which may seem capable of being used for any purpose of the company or the acquisition of which may seem calculated directly or

indirectly to benefit the company and to use, exercise develop or grant licenses in respect of or otherwise turn to account any such patents, inventions, licenses, permissions, concessions, processes and the like and the information so acquired.19.To appoint legal and technical advisers as the directors any think fit and to appoint bankers, auditors and such other persons as employees, officers or agent or advisers of the company as the directors may think fit and to pay out of the funds of the company, the necessary expenses for the same.20.To enter into business relation of any lawful type and/or enter into any arrangement for sharing of profits, union of interests, adventure, enterprise, risk, co-operation, joint undertaking, partnership, reciprocal concessions or in any other lawful manner with any other concern, company, firm, individual or individuals, carrying on any business or businesses or with objects similar to those of the Company or carrying on such business or businesses or with such object or objects, as may efficiently, and conveniently be carried on with business, the businesses, or object or objects of the company or with such object or objects or business as may benefit directly or indirectly in any conceivable manner the businessor any of the objects of the company.21.To establish and maintain or procure the establishment and maintenance of any contributory or non-contributory pension or super-annuation funds for the benefit of and give or procure the giving of gratuities, pensions, allowances or emoluments to any persons who are or were at any time in the employment or service of the Company or who are or were at any time Directors or Officers of the Company and the wives widows, families and dependents of any such persons and also establish and subsidies and subscribe to any institutions, associations, clubs or funds calculated to be for the benefit of or to advance the interests and well-being of the company and make payments to or towards the insurance of any such person as aforesaid and to provide for building or contribute to the building of houses, dwellingsor chawls and do any of the matters aforesaid either alone or in conjunction with any other company.22.To insure the whole or any part of the property of the company either fully or partially, to protect and indemnify the company from liability or loss in any respect either fully or partially and also to insure and to protect indemnify any part or portion thereof either on mutual principle or otherwise.23.To promote or join the promotion of any company or companies for the purpose of acquiring all or any part of the property, rights or liabilities of this company.24.To invest and deal with the moneys of the company not immediately required in such manner as may from time to time be determined.25.To subscribe or contribute or otherwise to assist or to guarantee money to charitable, benevolent, religious, cultural,

educational, scientific, national, public or other institutions or objects, subject to section 293 and 293A of the companies act, 1956.26.To open and keep a register or register in any country or countries where it may be deemed advisable to do so, and to allocate any number of shares in the company to such register or registers.27.To sell or dispose of the undertaking, property and assets of the company or any part thereof in such manner and for such consideration as the company may think fit and in particular for shares (whether fully or partly paid up) debentures or securities of any other company having objects altogether or in part similar to those of the company.28.To procure the company to be recognized in any state or place in India, foreign country or place in the world.29.Subject to the provisions of the Act, to amalgamate with any other company having objects altogether or in part similar to those of this company.30.In the event of winding up of the company to distribute any of the property of the company in specie among the members, subject to the provisions of the Companies Act.31.If thought fit, to make steps for dissolving the company and incorporating its members as a new company for any of the objects specified in this memorandum or for effecting any other modification in the company's constitution.32.To pay all preliminary expenses of this company and any company promoted or formed by this company and any company in which this company is or may contemplate being interested or to contract with any person, firm, or company to pay the same and to pay commission to brokers placing, selling, debentures or securities of this company or of any company promoted by this company and to pay the cost, expenses of or incidental to the winding up of any company the whole or part of any property where of is required by this company or in which this company is or may be interested.33.In respect of any dispute that may arise in dealings and contracts with the company, any suit or litigation shall only be filed in the court situated at the place where the Registered Office of the Company is situated.C.Other objects for which the Company is established are:1.To carry on the business or businesses of manufacturers, importers and exporters of and dealers in forging press, structural fabrication, rolling, drawing and extruding work of all kinds and in particular bolts, studs, nuts, lock nuts, washers, rivets, hallow and bifurcated rivets, tinmen rivets, wire nails, panel pins, wood screws, machine screws, metal screws, cut tacks, wire tacks, cotter pins, staples, bullock nails, horse nails, horse nails, hinges, hook-bolts, tower bolts, spikers barbed wire and all other forms of fasteners made from steel, iron, brass, copper, aluminium, plastic and other suitable materials.2.To construct, purchase, acquire, hire, hold, let, well, dispose of, equip, improve, work, operate, use, develop, administer, manage, control and supervise any

trucks, trollers, wagons, carriages, vehicles, cars, lorries, boats, irrigation, plantations, reclamations, improvements, sewages, drainage, sanitary, water, gas, electric light work, stores, shops, warehouses, godowns, houses, huts, chawls, cold storages, repositories, depositories, vaults, mills, factories, batteries, smithies, foundries, distilleries, refineries, breweries, and other works, buildings, constructions, erection, plants, fixtures, conveniences appliances and utilities whatsoever.3.To carry on the business of chemists, druggists, dry salters, oil and color men, importers and manufacturers, of and dealers in pharmaceutical, medical, chemical, industrial and other preparations and articles compounds cements, oil paints, pigments and varnishes, drugs, dyeware, paint and color grinders makers of and dealers in proprietary articles of all kinds and of electrical chemical, photo graphical, surgical and scientific apparatus and materials.4.To carry on or to be interested in all or any of the business of pressing and ginning Mill proprietors, Oil Mill Proprietor, Paper Mill Proprietor, Ice Manufacturers, Manufacturers of Chemical and Manures, Distillers, Dye-makers, Gas-makers, Metallurgists and Chemical Engineers.5.To carry on the business of carriers of passengers and goods.6.To purchase, take on lease, or otherwise acquire any landed property and in particular estate or estates in India or abroad with a view to develop the resources of and turn into account the lands, buildings and rights for the time being of the Company in such manner as the Company may think fit and in particular by clearing draining, fencing, planting, building, improving, farming, grazing, mining and by promoting immigration, establishing towns, villages and settlements.7.To plant, grow, produce and cultivate, sell and deal in tea, coffee, cinchona, rubber, cardamom, coconuts, pepper, arecanut, cashew nut, rice trees, fruits, trees and other produce and to carry on the business of cultivators, winners and buyers and sellers of every kind of vegetable, mineral of other produce of the soil, to prepare, manufacture or render marketable any produce and to sell, dispose of and deal in any such produce either in its prepared, manufactured or raw state and either by wholesale or retail.8.To carry on any one or more of the following businesses namely, the buying, selling letting on hire purchase, or easy payment system of any dealers in house-hold or office furniture and domestic or business appliances, wireless and television receivers, motor cars, taxi cabs, automobiles, motor lorries and motor vehicles of all kinds and descriptions, cycles, bicycles and parts and accessories for all the classes of the above mentioned vehicles and articles.9.To undertake and execute any contracts for works involving the supply or use of any machinery and to carry out any ancillary or other works comprised in such contracts.10.To carry on the business of Electricians,

Electrical Engineers and manufacturers of all kinds of electrical machinery and electrical apparatus for any purpose whatsoever and to manufacture sell supply and deal in accumulators, lamps, meters, engines, dynamos, batteries, telephonic or telegraphic apparatus of any kind and manufacturers of and dealers in scientific instruments of any kind.11.To act as manufacturer?s representatives, producers, auctioneers, commission agents and merchants.12.To open, establish and run departmental stores.13.To carry on the business of the manufacturers and producers of fats, fertilizers, manures, dips, sprays, vermifuges, fungicides, medicines and remedies of all kinds for agricultural fruit growing or other purposes or as remedies for men or animals and whether produced from vegetable or animal matter or by any chemical process.14.To carry on the business of manufacture and sale of all kinds of chemicals, and preparations thereof.15.To develop and run project divisions and undertake techno-economic feasibility studies and promotion, planning, implementation of new projects, in cement, oil, iron, chemical, cotton and machines.16.To purchase, manufacture, import, export, sell, trade, fabricate process, melt, refine, clean, normalize and weld castings and steel jobs.17.To establish, acquire, run by lease of otherwise run petrol and diesel filling stations.18.To buy, sell and deal in petrol, diesel, high speed oil, mobile oil and other oils, greases, tyres, tubes, flaps and other articles required for automobiles including motor cars, motor buses lorries, scooters, mopeds and other vehicles.19.To establish, own, run, erect, construct, manage, take on lease or otherwise acquire buildings, structures, apartments and other premises for the purposes of carrying in business of garage or repair shop and filling station or motor vehicles, motor cars, motorcycles, rickshaws, or ton gas, trucks or other vehicles of all description and kind whatsoever.20.To purchase or otherwise acquire any land, building or premises and to turn into account, develop, improve alter, demolish or let out of the purpose of carrying on the business of hotel, restaurant, coffee house, loading, house keepers, and to carry on the business of wine, spirit and liquor-merchants brewers, maisters, distillers, importers, exporters and manufacturers of aerated, mineral and artificial waters and other drinks whether intoxicating or not or caterers for public amusement or entertainment proprietor of motor and other vehicle, garage, proprietor, job masters refreshment room keepers, farmers, dairymen, and ice merchants, victualers, live and dead stock and colonial and foreign produce of all description, hair dressers, perfumers, proprietors of clubs, baths, dressing room, museum, reading, writing and newspaper room, literary grounds, indoor and outdoor games, sport, recreation, exhibition, entertainment and instruction of all kinds, tobacco cigarettes, betel nut, shop agents for

railway and shipping company and tourists.21.To manufacture and deal in furniture of all kinds.22.To carry on the business of timber merchants, sawmills. Proprietors, timer rowers and to buy, sell grow, prepare for market, manipulate, export, import and deal in timber and wood of all kinds and to manufacture and deal in articles of wood of all kinds and to manufacture of which timber or wood is used.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among themselves), such amount as may be required, not exceeding * rupees.

(iii) The share capital of the company is rupees, divided into

32000000	Equity Share	Shares of	10	Rupees each	and
50000	Preference Share	Shares of	10	Rupees each	,

Attachments

First Subscriber (s) sheet

Subscribers Page.pdf

Declaration

Pursuant to resolution no. dated, I, on the behalf of Board of Directors, declare that following amendments have been adopted in Memorandum of Association:

The Authorized Capital of the Company be and is hereby altered by increasing from the existing ₹ 25,05,00,000.00 (Rupees Twenty-Five Crores and Five Lakhs Only) divided into 2,50,00,000 (Two Crores Fifty Lakhs) Equity Shares of ₹ 10.00 (Rupees Ten Only) each and 50,000 (Fifty Thousand) 12% Non-Cumulative Redeemable Preference Shares of ₹ 10.00 (Rupees Ten Only) each to ₹ 32,05,00,000.00 (Rupees Thirty-Two Crores Fifty Lakhs Only) divided into 3,20,00,000 (Three Crores Twenty Lakhs) Equity Shares of ₹ 10.00 (Rupees Ten Only) each and 50,000 (Fifty Thousand) 12% Non-Cumulative Redeemable Preference Shares of ₹ 10.00 (Rupees Ten Only) each vide resolution passed in the Extra Ordinary General Meeting of the Company held on December 10, 2025.

To be digitally signed by

Name

Designation

DIN

DSC